Democracy…is less hateful than other contemporary forms of government, and to that extent it deserves our support. It does start from the assumption that the individual is important, and that all types are needed to make a civilization. It does not divide its citizens into the bosses and the bossed - as an efficiency regime tends to do. The people I admire most are those who are sensitive and want to create something or discover something, and do not see life in terms of power, and such people get more of a chance under a democracy than elsewhere. They found religions, great or small, or they produce literature and art, or they do disinterested scientific research, or they may be what is called "ordinary people", who are creative in their private lives, bring up their children decently, for instance, or help their neighbours. All these people need to express themselves; they cannot do so unless society allows them liberty to do so, and the society which allows them most liberty is a democracy.

Democracy has another merit. It allows criticism, and if there is not public criticism there are bound to be hushed-up scandals. That is why I believe in the press, despite all its lies and vulgarity, and why I believe in Parliament. Parliament is often sneered at because it is a Talking Shop. I believe in it because it is a talking shop. … Whether Parliament is either a representative body or an efficient one is questionable, but I value it because it criticizes and talks, and because its chatter gets widely reported. So two cheers for Democracy: one because it admits variety and two because it permits criticism. […]

[…]

In search of a refuge, we may perhaps turn to hero-worship. But here we shall get no help, in my opinion. Hero-worship is a dangerous vice, and one of the minor merits of a democracy is that it does not encourage it, or produce that unmanageable type of citizen known as the Great Man. It produces instead different kinds of small men - a much finer achievement. But people who cannot get interested in the variety of life, and cannot make up their own minds, get discontented over this, and they long for a hero to bow down before and to follow blindly. It is significant that a hero is an integral part of the authoritarian stock-in-trade today. An efficiency-regime cannot
be run without a few heroes stuck about it to carry off the dullness - much as plums have to be put into a bad pudding to make it palatable. One hero at the top and a smaller one each side of him is a favourite arrangement, and the timid and the bored are comforted by the trinity, and, bowing down, feel exalted and strengthened.

No, I distrust Great Men. They produce a desert of uniformity around them and often a pool of blood too, and I always feel a little man's pleasure when they come a cropper. […]

[…] I believe in aristocracy, though - if that is the right word, and if a democrat may use it. Not an aristocracy of power, based upon rank and influence, but an aristocracy of the sensitive, the considerate and the plucky. Its members are to be found in all nations and classes, and all through the ages, and there is a secret understanding between them when they meet. They represent the true human tradition, the one permanent victory of our queer race over cruelty and chaos. Thousands of them perish in obscurity, a few are great names. They are sensitive for others as well as for themselves, they are considerate without being fussy, their pluck is not swankiness but the power to endure, and they can take a joke.

[…] With this type of person knocking about, and constantly crossing one's path if one has eyes to see or hands to feel, the experiment of earthly life cannot be dismissed as a failure. But it may well be hailed as a tragedy, the tragedy being that no device has been found by which these private decencies can be transmitted to public affairs. As soon as people have power they go crooked and sometimes dotty as well, because the possession of power lifts them into a region where normal honesty never pays.

[…] The Saviour of the future - if ever he comes - will not preach a new Gospel. He will merely utilize my aristocracy, he will make effective the goodwill and the good temper which are already existing. In other words, he will introduce a new technique. In economics, we are told that if there was a new technique of distribution there need be no poverty, and people would not
starve in one place while crops were being ploughed under in another. A similar change is needed in the sphere of morals and politics. The desire for it is by no means new; it was expressed, for example, in theological terms by Jacopone da Todi over six hundred years ago. "Ordina questo amore, tu che m'ami," he said; "O thou who lovest me set this love in order."

His prayer was not granted, and I do not myself believe that it ever will be, but here, and not through a change of heart, is our probable route. Not by becoming better, but by ordering and distributing his native goodness, will Man shut up Force into its box, and so gain time to explore the universe and to set his mark upon it worthily. At present he only explores it at odd moments, when Force is looking the other way, and his divine creativeness appears as a trivial by-product, to be scrapped as soon as the drums beat and the bombers hum.

[...] The above are the reflections of an individualist and a liberal who has found liberalism crumbling beneath him and at first felt ashamed. Then, looking around, he decided there was no special reason for shame, since other people, whatever they felt, were equally insecure. And as for individualism - there seems no way of getting off this, even if one wanted to. The dictator-hero can grind down his citizens till they are all alike, but he cannot melt them into a single man. That is beyond his power. He can order them to merge, he can incite them to mass-antics, but they are obliged to be born separately, and to die separately, and, owing to these unavoidable termini, will always be running off the totalitarian rails. The memory of birth and the expectation of death always lurk within the human being, making him separate from his fellows and consequently capable of intercourse with them. Naked I came into the world, naked I shall go out of it! And a very good thing too, for it reminds me that I am naked under my shirt, whatever its color.